Linklaters

London Seminar Programme May – June 2017



Welcome to our London seminar programme

Introduction

We do hope there is something in our programme that interests you. Please feel free to share information on our seminars with colleagues within your organisation who might also find it of interest.

Details of all our seminars can be found on www.linklaters.com/seminars. Or for any registration queries, please contact seminars@linklaters.com

We would be interested to hear from you on topics for future seminars. If you have any suggestions, please feel free to discuss these with your regular Linklaters contact or email bernice.dunsmuir@linklaters.com

We look forward to welcoming you to one of our seminars in the near future.

Bernice Dunsmuir

As you may be aware, the English Solicitors Regulation Authority (SRA) has changed the way it administers professional development. Broadly, the mandatory 16 hours of CPD is being removed and replaced by a focus on "continuing competence." This took effect from November 2016.

Learning remains of paramount importance at Linklaters and we know that this is the case with our clients too. Therefore we shall continue to provide our seminar and training programmes in much the same way as before.

May	Recent developments in contract law for commercial lawyers Thursday 18 May 2017
May	We need to talk about blockchain Tuesday 23 May 2017
June	What a MARvellous year: MAR one year on Tuesday 6 June 2017
June	Creating an effective compliance culture Tuesday 13 June 2017
June	What now for Corporate governance? Thursday 29 June 2017



Recent developments in contract law for commercial lawyers

Thursday 18 May 2017

- ⊗ 9:00am 10:00am (registration and breakfast from 8:45am)
- ◎ Linklaters LLP, One Silk Street London EC2Y 8HQ

Who should attend this seminar?

This seminar will be of interest to in house counsel and commercial contract lawyers. Feedback from Ed's previous sessions has always been fantastic, so this seminar will also be of interest to anyone who enjoys law and wants to experience some 'black letter law' again from a leading expert.

First rate, excellent discussion of a complex topic.

Seminar description

We are delighted to be joined, once again, by Professor Edwin Peel who will consider recent developments in contract law over the past 12 months.

Ed is a professor of law at Keble College, Oxford and author of, amongst other things, Treitel on the Law of Contract. He is also the co-editor of a number of books, including Halsbury's Laws of England (Contract), Commercial Remedies, Winfield & Jolowicz on Tort, Contract Terms and Contract Formation and Parties. He is also a barrister at One Essex Court Chambers where he advises on all types of contractual disputes and issues in private international law (as well as other causes of action) principally in relation to investment, finance, infrastructure and commodities in both court proceedings and in arbitration.



We need to talk about blockchain

Tuesday 23 May 2017

- ⊗ 9:00am 10:00am (registration and breakfast from 8:45am)
- ◎ Linklaters LLP, One Silk Street London EC2Y 8HQ

Who should attend this seminar?

This seminar will be of interest to commercial, legal and strategy teams keen to understand better how these new technologies work and some of the opportunities and challenges around them.

Most engaging presentation I have been to for a long time. **77**

Seminar description

"The technology behind bitcoin lets people who do not know or trust each other build a dependable ledger. This has implications far beyond cryptocurrency".

So wrote The Economist back in late 2015. So what are those implications? Where has the technology been used and how might it be used?

In this seminar we will consider:

- > What is blockhain, distributed ledger and smart contracts? How do they work?
- > Examples of how the technology has been largely used to date
- > Examples of other applications of it, such as title to assets and identity authorisation (such as AML and KYC)
- > What are the legal issues: how would a court interpret a smart contract?

For those of you who would like a very short introduction to blockchain, we have a 10-minute learning video giving a high level overview of blockchain and some of its applications. If you are signed up to our knowledge portal you can view it by clicking here.

If you are a client of Linklaters but have not registered for the portal, you can do so by clicking here. Once registered, simply search for "Video: An introduction to blockchain".



What a MARvellous year: MAR one year on

Tuesday 6 June 2017

- 𝒮 9:15am − 10:30am (registration and breakfast from 8:45am)
- ◎ Linklaters LLP, One Silk Street London EC2Y 8HQ

Who should attend this seminar?

This workshop will be of interest to those dealing with share-based incentives and PDMR obligations under MAR.

"

Great range of topics and very skilled speakers. Excellent content and delivery.

Seminar description

The EU-wide Market Abuse Regulation, with its new insider dealing regime, came into force on 3 July last year. One year on, we are taking stock: what has gone smoothly, what are the problems and solutions we have seen and what is the emerging market practices in key areas? The workshop will focus on the share incentives and PDMR aspects of MAR.

We will look at:

- > The most-asked incentives and PDMR questions we've considered over the last 12 months, the most common problems and the potential solutions.
- > Aligning operation of share plans and closed/inside information periods (including exercise of discretions)
- > PDMR disclosure issues and emerging practice
- > Documentation (eg clearance procedures) and dealing codes
- > Training
- > Coping with insider lists what the FCA are asking for and the latest on permanent insider lists. We are delighted to be joined by Howells Associates for this section. Howell Associates are share plan managers and software consultants and have been heavily involved with insider lists, including developing specialised software. They will share their experiences and advice.

To make sure we try to cover all of the issues you would like, we shall be giving attendees the opportunity to submit questions in advance, as well as on the day.



Creating an effective compliance culture

Tuesday 13 June 2017

- \odot 9:00am 10:00am (registration and breakfast from: 8.45am)
- ◎ Linklaters LLP, One Silk Street London EC2Y 8HQ

Who should attend this seminar?

This seminar will be of interest to legal, compliance and governance professionals.

Really good practical guidance and an engaging format. 77

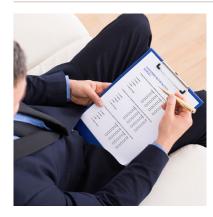
Seminar description

The most robust compliance programmes are often in organisations which have previously undergone compliance issues or investigations. On the flip side, it can be harder to encourage commitment to compliance and investment in improving compliance mechanisms in organisations where there aren't any apparent issues.

An effective programme goes beyond merely having in place policies and procedures to prevent bribery. It requires commitment from everyone in the organisation, from senior management to the people on the ground. As the SFO's joint head of Bribery and Corruption recently said – "Where the risks and red flags are prevalent, it seems to me no amount of just sticking to a policy is going to be adequate, in the final reckoning. What is really needed is a culture in which people are able to spot what is in front of them, and react to it".

In this session a panel of experts from our U.S. and UK regulatory governance teams will consider how to create – and reinforce – the right culture and values. In particular:

- > What are the pillars of an effective compliance programme measures that companies can take to mitigate risks
- > What do the regulators in the UK and U.S. expect to see?
- > What does taking a risk-based approach to compliance mean in practice?
- > Setting the tone from the top down how to foster a culture of compliance in an organisation key challenges and important levers
- > How to bring about a cultural change in organisations that aren't facing apparent issues how to persuade people about the real risk without being a doom-monger



What now for Corporate governance?

Thursday 29 June 2017 (TBC)

- 𝔅 9:00am − 10:30am (registration and breakfast from 8:45am)
- ◎ Linklaters LLP, One Silk Street London EC2Y 8HQ

The above date is tentative

If you are interested in attending this session, please register and we will contact you again with the confirmed date.

"

Thorough presentation with a practical focus; good speakers, case studies and materials. **77**

Seminar description

The Government's consultation has now been followed by the BEIS Select Committee Report recommending changes in corporate governance. The Government's proposals are likely to take these into account.

On the basis of the Green Paper and the BEIS Select Committee Report, the proposals will probably include:

- > Limits on executive pay and increased shareholder powers
- > Strengthening the voice of employees, customers and suppliers on company boards
- > Extending the corporate governance regime applying to listed companies to the largest privately-held companies and LLPs
- > Increased disclosure, including publishing CEO: employee pay ratios.

Our experts will discuss the implications of the feedback/proposals and give you an opportunity to air your thoughts informally and anonymously and hear others' views.

Matthew Axelrod Partner Tel: +1 202 654 9264 matthew.axelrod@linklaters.com

Paul Lewis

Tel: +44 20 7456 4658

paul.lewis@linklaters.com

Partner



Alexandra Beidas Partner Tel: +44 20 7456 5903 alexandra.beidas@linklaters.com



Julian Cunningham-Day Partner Tel: +44 20 7456 4048 julian.cunningham-day@linklaters.com



Satindar Dogra Partner Tel: +44 20 7456 4316 satindar.dogra@linklaters.com



Lucy Fergusson Partner Tel: +44 207 456 3386 Iucy.fergusson@linklaters.com



Vanessa Havard-Williams Partner Tel: +44 207 456 4280 vanessa.havard-williams@linklaters.com





Simon Kerr-Davis Counsel Tel: +44 20 7456 5411 simon.kerr-davis@linklaters.com



Mirit Ehrenstein Counsel PSL Tel: +44 20 7456 3858 mirit.ehrenstein@linklaters.com



Graham Rowlands-Hempel Counsel Tel: +44 20 7456 4542 graham.rowlands-hempel@linklaters.com



Lucy Blake Managing Associate Tel: +44 20 7456 4501 lucy.blake@linklaters.com



Cara Hegarty Managing Associate Tel: +44 20 7456 5580 cara.hegarty@linklaters.com



Daniel Turgel Managing Associate Tel: +44 20 7456 5848 daniel.turgel@linklaters.com Rollover names to view the speakers' biography



Linklaters Knowledge Portal

Our Knowledge Portal has a dedicated seminars section which brings together all of the firm's global seminar content together in one place. It allows you to register for forthcoming seminars, as well as access materials and download videos and podcasts from past seminars and breakfast briefings. All seminars are listed chronologically, detailing the host office, making it easier to search for a specific seminar.

This is a no-cost, value-add service exclusive to our clients.

If you are not already registered, sign up now by visiting knowledgeportal.linklaters.com

Alternatively, if you would like to receive more information, please contact knowledgeportalsupport@linklaters.com In addition to the seminars listed, we host a number of other practice and sector-based seminar programmes.

These include:

- > Hong Kong seminar programme
- > London Financial Regulation Group breakfast briefings
- > London Derivatives and Structured Products breakfast briefings
- > Luxembourg seminar programme
- > Moscow Infrastructure Bonds seminar

As well as formal programmes, we host one-off seminars in other countries.

Please visit the Linklaters Knowledge Portal or our website www.linklaters.com/seminars to find out more. \bigcirc



This publication is intended merely to highlight issues and not to be comprehensive, nor to provide legal advice. Should you have any questions on issues reported here or on other areas of law, please contact one of your regular contacts, or contact the editors.

© Linklaters LLP. All Rights reserved 2016

Linklaters LLP is a limited liability partnership registered in England and Wales with registered number OC326345. It is a law firm authorised and regulated by the Solicitors Regulation Authority. The term partner in relation to Linklaters LLP is used to refer to a member of Linklaters LLP or any of its affiliated firms or entities with equivalent standing and qualifications. A list of the names of the members of Linklaters LLP together with a list of those non-members who are designated as partners and their professional qualifications is open to inspection at its registered office, One Silk Street, London EC2Y 8HQ or on www.linklaters.com and such persons are either solicitors, registered foreign lawyers or European lawyers.

Please refer to www.linklaters.com/regulation for important information on our regulatory position.